



Medical - Quarterly Industry Forum

By: *Fran Perez-Wilhite & TJ Gilroy*

Industry focus: *Medical*

Date: *11 June 2026*

Agenda

- **Brief Welcome**
- Featured Presentation: R&D Funding for Medical Innovation
- Welcome & Overview
- Special Focus: Restructured Military Health Budget
- Business Spotlight: Core Technology Molding Corporation
- Highlights of Upcoming Opportunities
- Closing & Next Steps



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UNCLASSIFIED



DHA Research, Technology, and Innovation Overview

11 June 2026

UNCLASSIFIED



DHA Research, Development & Acquisition Integrated System



Strategic Framework: National Defense Strategy, Component Strategic Documents, ASW (Health Affairs) Strategy and Guidance, and JSS CONOPs.

REQUIREMENTS (MANAGERS)

Joint Gaps & Requirements; SMG Priorities

Research, Development, Acquisition, and Sustainment

Research (Science & Technology)

Who: DHA RTI

What: Manage risk, shape concepts & accelerate demonstration/transition of novel military capabilities

FUNDING: RDT&E 6.1 – 6.3, 6.6

S&T
Outputs

Knowledge/ Non-Materiel Transition

Who: Centers of Excellence, Clinical Communities, Joint Trauma System, Public Health, Training & Education
What: Policies & Guidelines – Clinical Practice and/or Patient Care, Force Health Protection

S&T
Outputs

Acquisition and Sustainment (Materiel Development & Commercial Solutions)

Who: DHA PAEs and Service PAEs

What: Acquisition and Fielding Decisions for materiel products (timeline, cost-effective delivery & sustainment of products & services); Industry transitions for commercialization

FUNDING: RDT&E 6.4, 6.5, 6.7, PROC, O&M

External Partners

- Industry
- Academia
- Other Government Agencies

Joint Medical Capabilities



- Services
- IM/IT Solutions
- Products – Drugs, Vaccines, Blood Products
- Supplies
- Equipment/Devices
- Knowledge Products

Mission Owners/Users (Requirements Generators)



COMBATANT COMMANDS



Military Departments

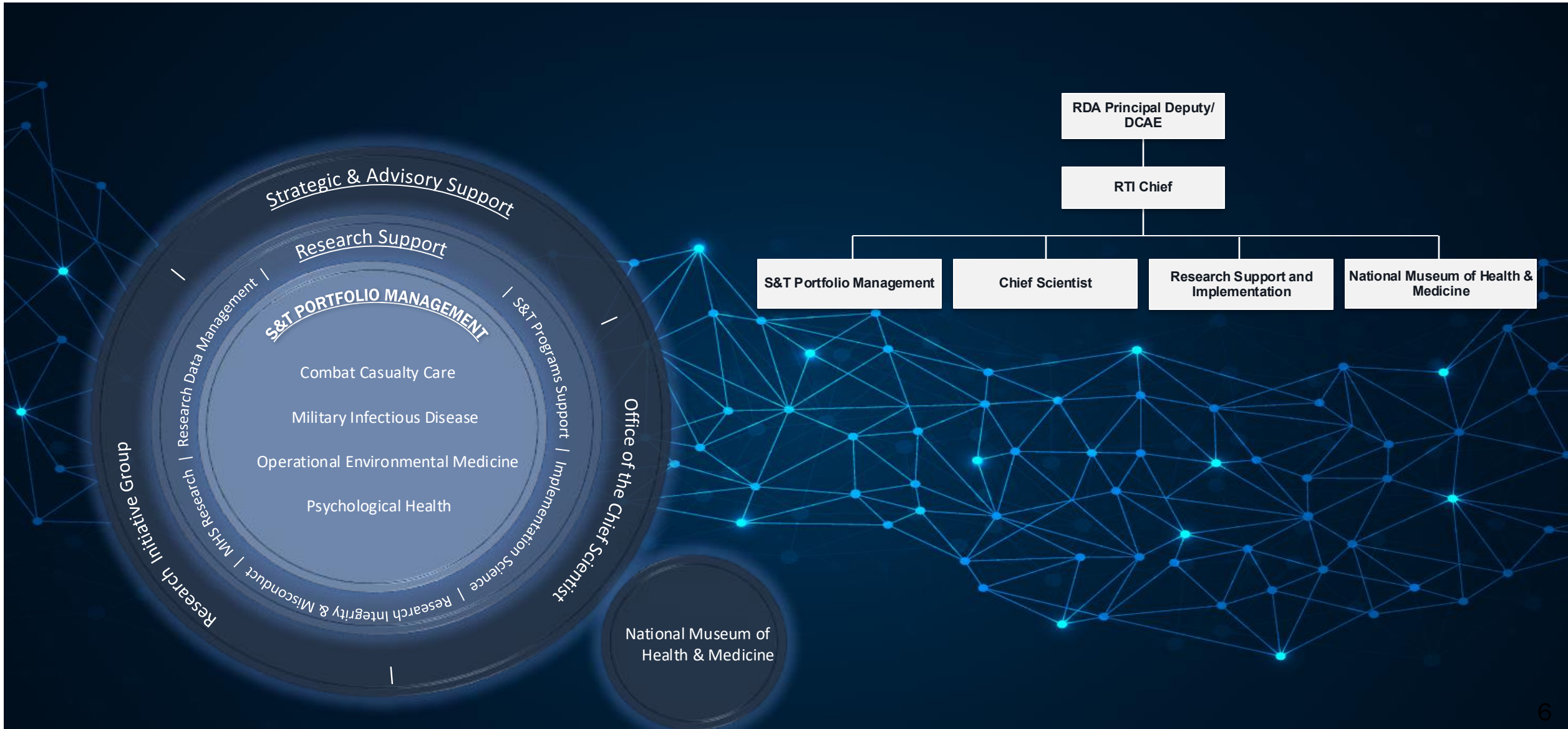


Military Treatment Facilities

Continuous Feedback



DHA Research, Technology, & Innovation Overview





RTI Capabilities



S&T Portfolio Management

Develop and deliver innovative medical solutions that enhance US warfighter readiness, lethality, and survivability around the world. Oversee, develop, and manage S&T programs and objectives in support of the Joint Force. Creates research goals, objectives, and measures to monitor success of investment strategies.



Research Support

Provide enterprise-wide research capabilities that support DHA priorities and informs policy and high reliability responsive health care practice. Capabilities include core functions of—clinical investigations, implementation science, military health system research, laboratory management, regional research support, enterprise-level research data management and research integrity & misconduct.



Chief Scientist

Lead research and innovation strategy, driving scientific direction and research initiatives towards alignment with validated needs and ensuring transition of S&T capability to support Joint Force operational medicine and the military health system.



DHA Management of Defense Health Program S&T

Goals

- Use Strategic Research Plans to align investment strategies with Joint requirements and drive solution development
- Increase transparency and accountability
- Improve technology transition and end-user coordination

Key Outputs

- Portfolio Managers serve as the single point of accountability for SRPs they oversee
- Focus on solution transition through strategic planning and associated investments
- Alignment within the Defense Acquisition System
- Appropriately balanced DHP Portfolio across S&T budget activities

SRPs are posted on
health.mil/stpmd





DHP GDF S&T: 32 Funded Roadmaps by SRP



Combat Casualty Care (6)

- Point of Need (PON) Shock Prevention Strategies (Blood Products)
- PON Hemorrhage Solutions
- Complex Wound/Burn Stabilization
- Forward Resuscitative Management Strategies
- Combined and Complex Injury Treatment
- Clinical Transport Capabilities

Military Infectious Diseases (10)

- Battlefield & Complex Wound Infection Treatment
- Bacterial Diarrhea Prevention
- Battlefield & Complex Wound Infection Prevention
- Dengue Fever Prevention
- Dengue Fever Treatment
- Military Emerging Infectious Diseases Treatment
- Battlefield Transfusion Infection Prevention (HIV)
- Military Emerging Infectious Diseases Prevention
- Sepsis Treatment
- Battlefield & Complex Wound Infection Diagnosis

Psychological Health (3)

- PH Return-to-Duty (RTD) Interventions
- PH Decision Support & Diagnostics
- PH Readiness & Performance Optimization

Traumatic Brain Injury (TBI) (3)

- TBI Assessment & Diagnosis
- TBI Point-of-injury Stabilization
- TBI Countermeasures

Sensory Systems (1)

- Pain Treatment

Musculoskeletal Injury (MSKI) (1)

- MSKI Pre-hospital interventions

Directed Energy (DE)/Radiation Health (5)

- Radiation Pre-exposure Prophylaxis
- Directed Energy Pathophysiology
- Radiation Health Combined Injury
- Directed Energy Diagnostics
- Radiation Health Diagnostics & Biomarkers

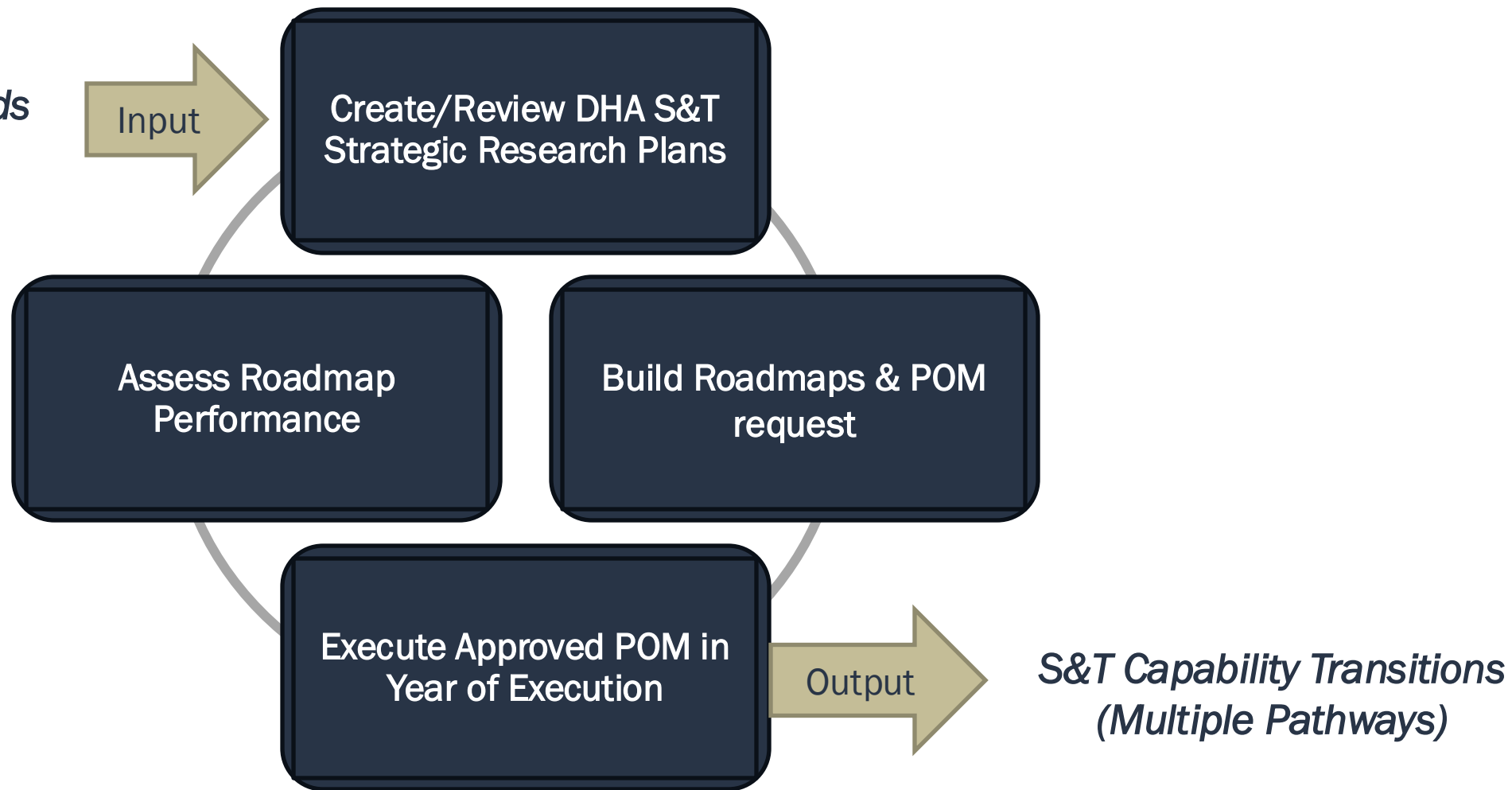
Environmental Exposures (3)

- Frostbite treatment
- Military TIC/TIM Exposure Injury Prevention
- Heat injury prevention



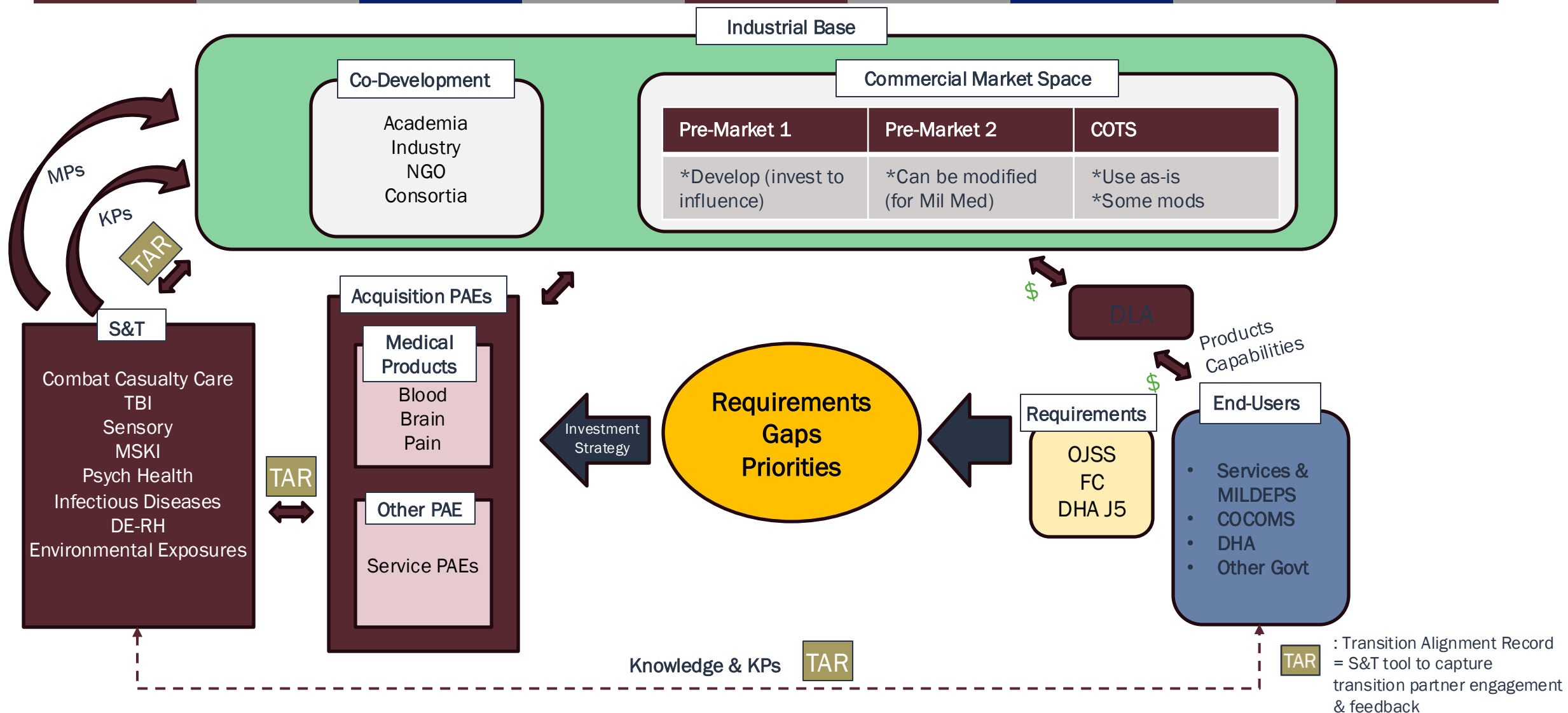
DHA S&T Strategy Implementation Model

*Joint/Service Gaps
Joint Prioritized Needs
Requirements*





S&T Output Pathways





How You Can Work With DHA RTI



Funding Opportunities – BAAs, PAs, OIV

- **Broad Agency Announcements (BAAs)**

The United States Army Medical Research and Development Command (USAMRDC) Broad Agency Announcement (BAA) is a competitive solicitation procedure intended to solicit extramural research and development ideas. The USAMRDC BAA provides a general description of the USAMRDC's research and development programs, including research areas of interest, general information, evaluation and selection criteria, and proposal/application preparation instructions. Research funded through the USAMRDC BAA is intended and expected to benefit and inform both military and civilian medical practice and knowledge. Research proposals/applications are sought from national, international, for-profit, non-profit, public, and private organizations. The USAMRDC BAA is a continuously open announcement; pre-proposals/pre-applications and proposals/applications may be submitted at any time throughout the 5-year period. <https://usamraa.health.mil/BAA/>

- **Program Announcements (PAs)**

A PA solicits proposals to address specific research topics. PAs have a specific template and are for public viewing. Unlike BAAs, PAs are very specific with the funding amount, eligibility of the researcher, number of awards and period of performance and type of research. The announcement includes specific topic areas of interest to be funded by the Defense Health Program. <https://cdmrp.health.mil/funding/default>; <https://www.grants.gov> (MHSR program)

- **Omnibus IV Multiple Award Military Medical Research & Development Indefinite Delivery/Indefinite Quantity Contract**

Omnibus IV has a \$10 billion ceiling and 10-year ordering period (5-year base & one 5-year option). Omnibus IV is the medical R&D go-to vehicle for U.S. Army Medical Research Acquisition Activity (USAMRAA), the Naval Medical Logistics Command, and DHA contracting. Learn more and find a link to the list of prime contract holders at <https://www.health.mil/omnibus>



Innovation Funding Opportunities – SBIR/STTR

DHA Small Business Innovation Research (SBIR) / Small Business Technology Transfer (STTR) Programs

- Congressionally mandated to increase participation of U.S. small businesses in federal R&D
- Supports small businesses in developing high-risk, high-impact operational medical materiel with potential for wider commercialization
- Funding: FY24 SBIR \$70.9 Million, FY24 STTR \$9.9 Million
- DHA topic areas: combat casualty care, directed energy health effects, environmental exposures, military infectious diseases, musculoskeletal injury, psychological health, sensory systems, and traumatic brain injury.
 - **SBIR-STTR website (sbir.gov)** SBA policy directives, award data, and state-based proposal assistance coordinators
 - **Defense SBIR/STTR Innovation Portal (dodsbirsttr.mil)** DoD SBIR/STTR broad agency announcements, topic Q&A, and email list registration for updates
 - **DHA SBIR/STTR information page (health.mil/SBIRSTTR)**
- Contact:
 - Mr. JR Myers, Project Manager, james.r.myers38.civ@health.mil
 - Ms. Colleen Gibney, Deputy Project Manager, colleen.n.gibney.civ@health.mil



Funding Opportunities - Congressionally Directed Medical Research Program (CDMRP)



- Pre-announcements and funding opportunity release notifications
 - CDMRP website and email blasts
- Funding opportunity postings
 - Grants.gov (CFDA 12.420)
 - CDMRP website (cdmrp.health.mil)
 - Electronic Biomedical Research Application Portal (eBRAP) system (ebrap.org)
 - SAM.gov (BAAs)
- Quickly find open CDMRP Funding Opportunities on the CDMRP website here:
 - Home > Funding Opportunities > Synopsis of Open Program Funding Opportunities





DHA Strategic Industry Engagements

*2026 Acquisition
Transformation Efforts*



- **Vision**
To be a premier government partner, building and sustaining a diverse, innovative, and resilient industrial base that anticipates and rapidly delivers solutions to meet the evolving challenges of military medicine.
- **Guiding Principles:**
 - **Transparency:** Provide clear, predictable, and timely communication regarding DHA's needs and future contracting opportunities.
 - **Collaboration:** Foster a partnership-based approach, working with industry, academia, and other government agencies to solve complex problems.
 - **Alignment:** Directly link all engagement activities to DHA's strategic priorities and modernization goals.
 - **Innovation:** Actively seek and lower barriers for novel technologies, dual-use solutions, and non-traditional partners to enter the defense health ecosystem.
 - **Efficiency:** Maximize the impact of engagement efforts by leveraging existing forums and employing agile acquisition methods to deliver capability to the warfighter faster.

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Disclaimer

The opinions expressed by participants in this meeting do not necessarily represent the official views or positions of the NC Military Business Center, the North Carolina Community College System, or the State of North Carolina. This meeting and its contents are provided for informational purposes only and do not constitute legal advice. The NC Military Business Center, the North Carolina Community College System, and the State of North Carolina assume no responsibility for any actions taken based on the information provided during this meeting.



Who We are

The NCMBC is a statewide business development and technology transition entity of the State of North Carolina, embedded in the state's community colleges and headquartered at Fayetteville Technical Community College. It is the only statewide, military-focused economic development organization in the U.S. and the only North Carolina entity solely dedicated to growing the defense economy through existing industry.

How NCMBC Can Help

- One-on-one business counseling
- Opportunity sourcing and daily email notifications
- Proposal development and solicitation interpretation
- Pre-award capture assistance and teaming support
- Federal agency market intelligence and acquisition forecasts
- Training events, webinars, and contraction workshops



Mission, Goals, and Outcomes

Mission: To leverage military and federal business opportunities to expand the economy, grow jobs and improve quality of life

Goals and Operations:

1. Increase federal revenues for businesses
2. Support technology transition to federal agencies
3. Support integration of military into workforce
4. Support defense-related business recruitment



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Restructured military health Budget

Problem:

The Department of Defense concluded that money intended to maintain battlefield medicine, trauma capability, deployment readiness, and combat-trained medical staff was increasingly being consumed by insurance-style healthcare spending.

Solution:

The military is restructuring its health budget because Pentagon leadership believes the old system blurred together two very different missions:

1. Maintaining combat-ready military medicine
2. Paying for long-term family and retiree healthcare through TRICARE



Old Defense Health Program is being split into:

1. Combat Operational and Medical Readiness (COMP)
 2. Private Sector Care Program (PSCP)
- Officials repeatedly say the restructuring is intended to “protect and prioritize” warfighter medical readiness and ensure battlefield medicine is managed like a core combat capability rather than as a healthcare entitlement system.
 - The military increasingly sees medicine not primarily as healthcare, but as a warfighting support system. That is a major philosophical change.



Concerns

The restructuring is also a response to several deeper concerns:

- Military hospitals lost staffing and patient volume after prior reforms
- Combat medical personnel were not getting enough real-world trauma experience
- Medical readiness skills degraded during peacetime
- Large-scale conflict planning now assumes casualty numbers far higher than Iraq/Afghanistan
- The Pentagon fears the current system would struggle during a prolonged major war



What COMP Prioritizes

1. Battlefield and Combat Casualty Care

- This is the centerpiece.
- The military is heavily prioritizing:
 - Trauma surgery
 - Forward surgical teams
 - Combat medics
 - Blood logistics
 - Burn treatment
 - Mass casualty response
 - Prolonged field care when evacuation is delayed
- The assumption behind this priority is that future wars may involve contested airspace and disrupted evacuation routes. Medical teams may need to keep severely wounded troops alive much longer before transport becomes possible.



What COMP Prioritizes

2. Medical Readiness of Troops

- The military calls this the “Medically Ready Force.”
- That means:
 - Deployable troops
 - Physical readiness
 - Vaccination readiness
 - Disease prevention
 - Rapid screening
 - Environmental and biological protection

The focus is operational capability, not simply general wellness.



What COMP Prioritizes

3. Ready Medical Force

This refers to the medical personnel themselves being deployment-ready.

Priorities include:

- Maintaining trauma proficiency
- High-acuity clinical training
- Joint combat exercises
- Operational medicine experience
- Currency for surgeons, nurses, and medics

A major concern is that many military surgeons currently do not see enough severe trauma cases to remain fully combat-ready.



What COMP Prioritizes

4. Military Treatment Facilities (MTFs)

COMP funds military hospitals and clinics because they are viewed as training platforms for wartime medicine, not just care centers.

The Pentagon increasingly sees MTFs as:

- Readiness laboratories
- Trauma training centers
- Deployment preparation hubs
- Medical force-generation systems

That is why the DoD is trying to pull some patients back from civilian TRICARE networks into military hospitals.



What COMP Prioritizes

5. Operational Medicine and Expeditionary Medicine

This includes:

- Shipboard medicine
- Arctic medicine
- Aviation medicine
- Special operations medicine
- Austere environment medicine
- Mobile field hospitals

The emphasis is medicine under combat conditions rather than hospital convenience.



What COMP Prioritizes - Opportunities

6. Medical Logistics and Information Systems

The military is investing heavily in:

- Medical data systems
- Real-time casualty tracking
- Supply chain resilience
- Blood management
- AI-assisted readiness monitoring

This becomes critical in large-scale warfare where logistics may be disrupted.



What COMP Prioritizes - Opportunities

7. Research and Development for Combat Medicine

Research priorities include:

- Hemorrhage control
- Regenerative medicine
- Burn care
- Infection prevention
- Brain injury treatment
- Human performance optimization

Though interestingly, some R&D funding appears to be decreasing compared with prior years.



Implication

The broader geopolitical backdrop here is important too.

The Pentagon is preparing for the possibility of:

- Indo-Pacific conflict
- Long-duration peer warfare
- Higher casualty volumes
- Cyber-disrupted logistics
- Denied medical evacuation environments

That changes how military medicine must operate.

Iraq and Afghanistan emphasized rapid evacuation and stabilization.

Future conflicts may require far more self-sufficient and hardened medical systems.



More information

- [Military Times](#)
- <https://dha.mil/About-DHA/Combat-Support-Agency>
- https://dha.mil/strategy?utm_source=chatgpt.com
- <https://www.health.mil/>



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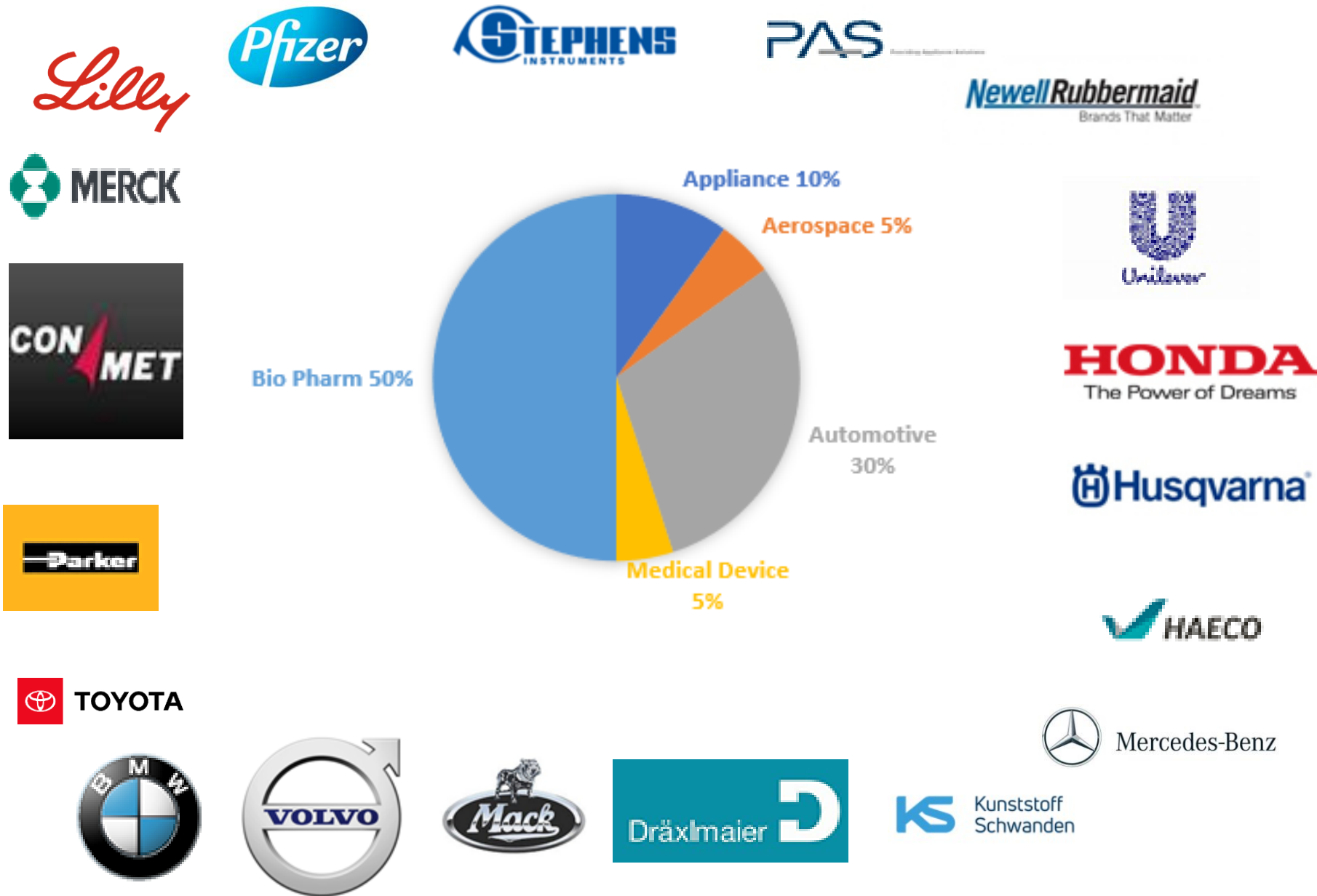




Core Technology
Molding Corporation

"Molding Your **Imagination**" ®

Customers



New Facility

Total Footprint

104,000 sq. ft.
\$28M Investment



Quality

ISO 9001: 2015

Automotive IATF 16949:2016

ISO 14001:2015

ISO 13485:2016

Certified Class 10,000 ISO 7 & Class 1,000 ISO 6 Clean Rooms

Six Sigma Black & Green Belt Certifications through BMW

CMM and Vision System

Master Molders (5) certificated from RJG for Scientific Injection Molding

“Earn a Label” capability for quality management



CERTIFICATE



This is to certify that

Core Technology Molding Corp.

2911 E. Gate City Blvd.
Greensboro, NC 27401
United States of America

has implemented and maintains a **Quality Management System**.

Scope:

Manufacture and assembly of injection molded components.

Through an audit, documented in a report, it was verified that the management system fulfills the requirements of the following standard:

ISO 9001 : 2015

Certificate registration no. 10017173 QM15
Date of original certification 2019-02-27
Date of certification 2025-08-24
Valid until 2028-08-23



DQS Inc.

David Teller
Managing Director

Accredited Body: DQS Inc., 1500 McConner Parkway, Suite 400, Schaumburg, IL 60173 USA
The validity of the certification can only be verified by the QR-code.



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2911 E. Gate City Blvd.
Greensboro, NC 27401
United States of America

IATF USI 3YR4K4

has implemented and maintains a **Quality Management System**.

Scope:

Manufacture of injection molded components.

An audit, conducted and documented in a report, has verified that this quality management system fulfills the requirements of the following international automotive standard and IATF Rules 6th Edition:

IATF 16949:2016
(without product design)

Certificate registration no. 10017173 IATF25
Issuing date 2025-08-24
This certificate is valid until 2028-08-23
IATF No. 0581487



For and on behalf of DQS

David Teller
Managing Director, DQS Inc.

Nuran S. Venkateshram
Director Corporate Automotive Program, DQS Holding GmbH

IATF Contact Office: DQS Holding GmbH, Konrad-Adenauer-Allee 8-10, 61118 Bad Vilbel, Germany
Administrative Office: DQS Inc., 1500 McConner Parkway, Suite 400, Schaumburg, IL 60173 USA
The validity of the certification can only be verified by the QR-code.



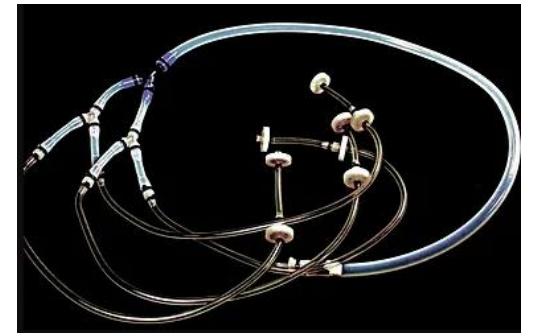
Class 1,000 ISO 6 Clean Room



Class 10,000 Clean Room- 2 injection molding machines (180 Ton and 300 Ton)

Class 1,000 Cleanroom- Medical Assemblies Only

Outsourced Sterilization (ex. Sterigenics- Gamma Irradiation)



Injection Molding Capabilities

- Plastic Custom Injection Molding
- 2-Shot Molding
- Insert Molding
- Final Assembly
- Finished Goods Packaging
- EDI Connectivity
- Supplier Web Portal Access
- Engineering
- Tool Maker in-house for preventative maintenance, repairs, and engineering changes



Equipment



4
Nissei 1,000 Ton FVX-III Series



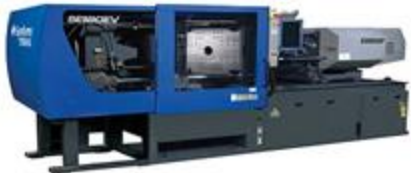
1
Arburg 550 Ton with Rotary Platen



1
All Electric Sumitomo SE350HDZ



3
All Electric Sumitomo SE280HDZ



2
All Electric Sumitomo SE180EV



1
All Electric Milacron Roboshot 110i



3
Nissei 720 Ton FVX III-400L



3
Mold Master E-Multi Auxiliary Injection Units



4
Overhead 20 Ton Cranes



Full use of Yushin, Wittmann Robots and Sepro Automation

Engineering and Design

In House Design Engineer

CAD Part and Mold Design

Mold Flow Analysis utilizing Solidworks

Prototyping

Raw Material Selection and Testing

Fill time
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[s]

4.319

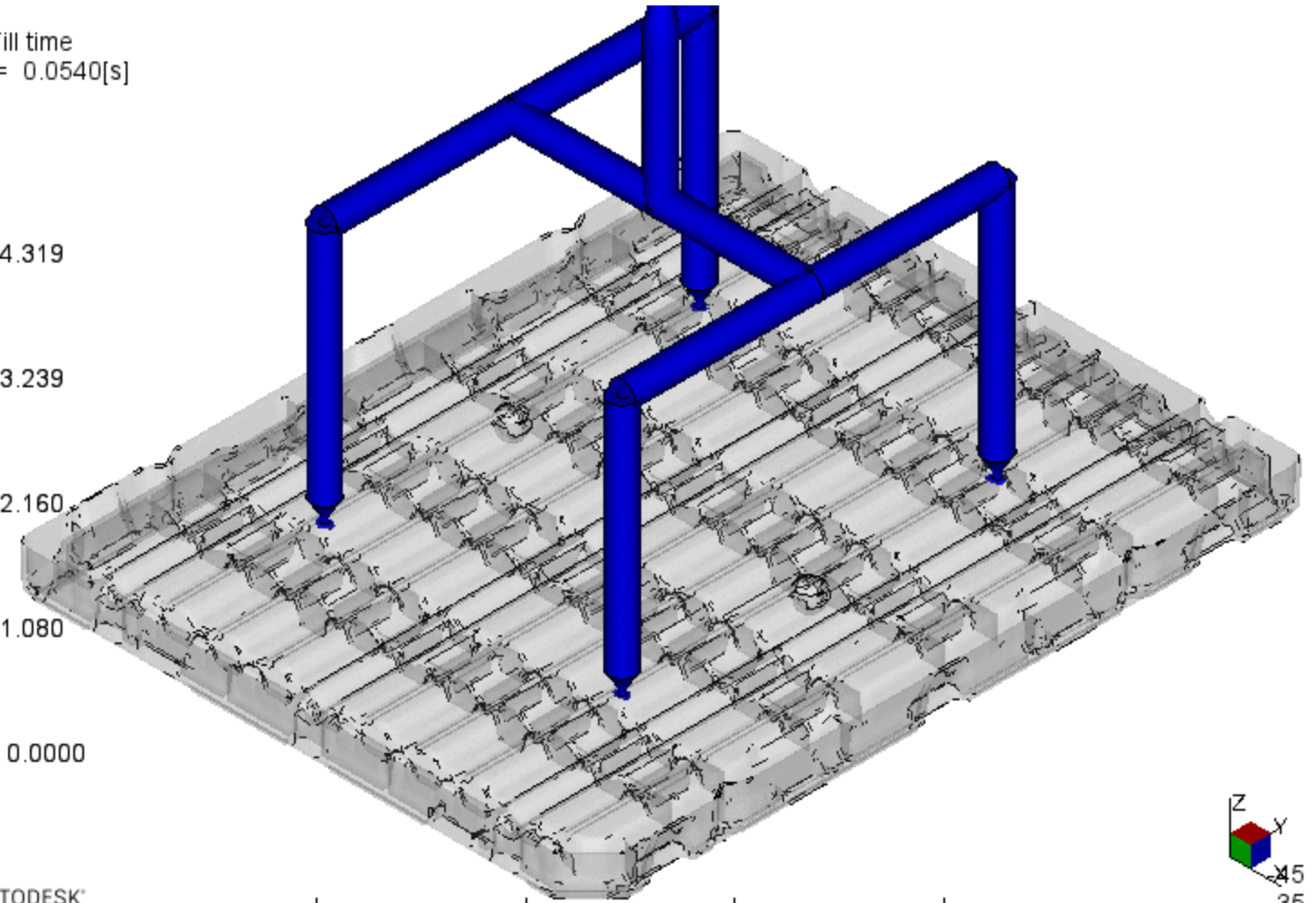
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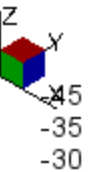
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AUTODESK
MOLDFLOW INSIGHT



Scale (300 mm)



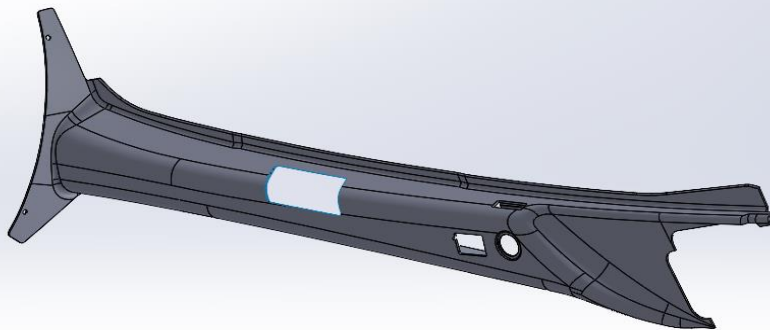
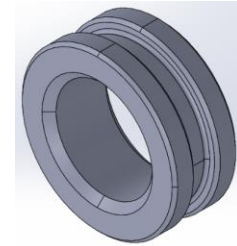
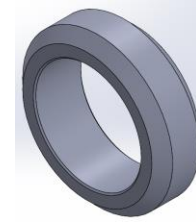
Tool Room Capabilities

Track TC820SI Turning Center

Track DPM RX2 Bed Mill

Track TRL 1845RX Toolroom Lathe

Laser Engraver



Molding Kids for Success

Molding Kids for Success is a non-profit organization that strives to educate the youth of our community in science, technology, engineering, and mathematics. This is done by combining classroom experiments with real-world applications on the manufacturing floor. Not only are we "molding kids for success," but we are molding kids to have a bright future.

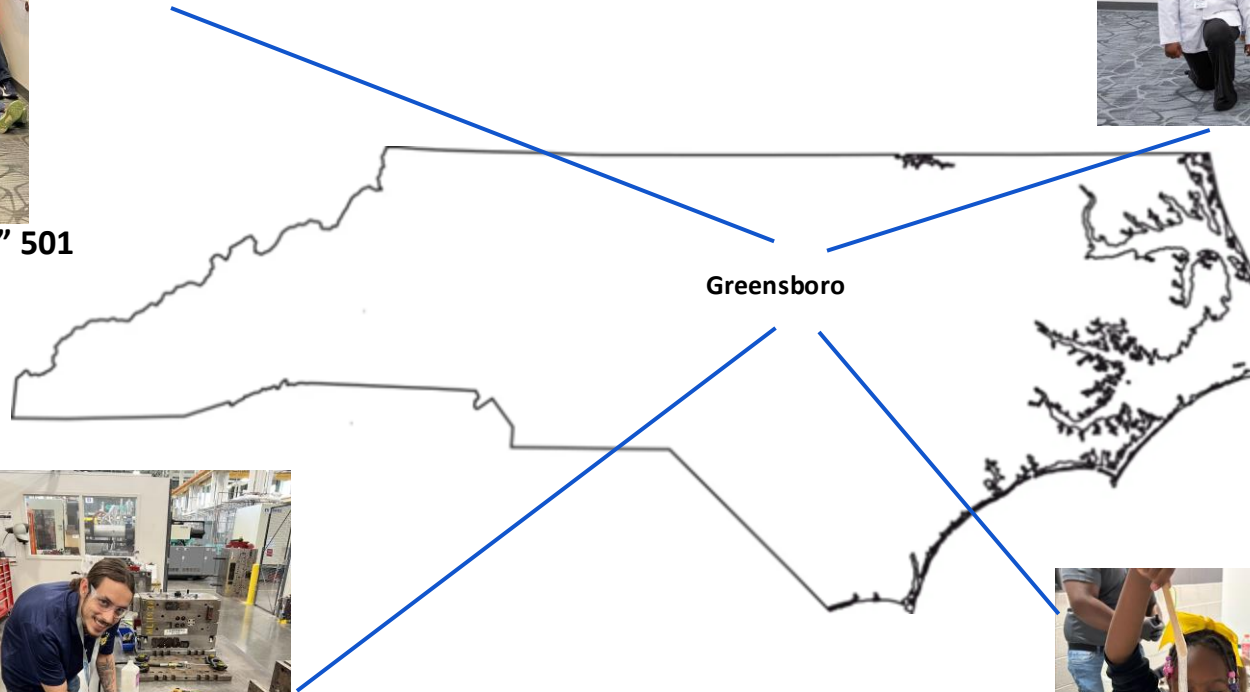
MKFS



Community Involvement



**"Molding Kids for Success" 501
(c)(3)**



Apprenticeships & Internships



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Opportunity 1: Epredia Crystar NX70

Dept of Veterans Affairs – VISN 6

- *Solicitation #: 36C24626Q0652*
- *Location: Asheville, NC.*
- *Contract Type: Solicitation*
- *Set-Aside: Small Business*
- *NAICS: 334516*
- *Response Due: 16 June 2026, 10 AM*
- <https://sam.gov/workspace/contract/opp/50cde2c523eb40c181f968867fe1e5e7/view>

NCMBC Guidance:

- *Rare opportunity, right here in VISN 6 in Central NC!*
- *These opps are usually Sole Source! Take advantage!!*



Opportunity 2:

RFI - Protection Before Day One Vaccine: Seasonal Influenza Vaccines with Pandemic Coverage

HEALTH AND HUMAN SERVICES, BARDA

Solicitation #: **RFI-26-08-PBD1**

- *Location: WASHINGTON, DC*
- *Contract Type: Sources Sought*
- *Set-Aside: No Set aside used*
- *NAICS: 541714 - Research and Development in Biotechnology (except Nanobiotechnology)*
- *Response Due: Jul 15, 2026 1:00 PM EDT*
- <https://sam.gov/workspace/contract/opp/e947776e1d474d84a39d3f899199f1b5/view>

NCMBC Guidance:

- The Center for the Biomedical Advanced Research and Development Authority (BARDA) has led efforts to develop improved influenza vaccines and expand domestic manufacturing capacity. Limitations in current vaccine technologies result in a protection gap during the earliest phase of a pandemic.
- BARDA seeks to understand the availability of candidate Day One vaccines, including their development maturity, technical feasibility, manufacturing readiness, and regulatory considerations associated with vaccine candidates intended to meet this dual-benefit profile.
- Respondents do not have to be a member of the RRPV consortium to submit a response for this RFI; however, they must be a member of the consortium to respond to any future Request for Project Proposals (RPP) for this requirement.
- The Rapid Response Partnership Vehicle (RRPV) consortium supports the Biomedical Advanced Research and Development Authority (BARDA)
- Please visit [RRPV.org](https://rrpv.org) to learn more about the RRPV consortium and how to apply to become a member.
- Please submit responses by email to rrpv@ati.org no later than 1pm EDT July 15th, 2026
- Late responses will not be considered.



Opportunity 3: Postmortem Human Brain Collection

Dept of Health and Human Services

- Solicitation #: **75N98026Q00448**
- Location: Bethesda, MD.
- Contract Type: Combined Synopsis/Solicitation
- Set-Aside: N/A
- NAICS: 621991
- Response Due: 19 June 2026, 12 PM
- <https://sam.gov/workspace/contract/opp/5e98a599c4364bc0b10fc41ff42c7ee1/view>

NCMBC Guidance:

- *Medical opportunities are not only from the Dept of Veterans Affairs.*
- *There are business opportunities that assist in crucial research!*
- *This research will lead to improved diagnosis, treatment and/or prevention of neuropsychiatric illnesses and their consequences.*



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Upcoming Forums and Other Events

Medical Focus:

- MBB Symposium: September 23-24, 2026 (Chapel Hill)
- Medical Industry Forums: December 10

Other Industry Focused Events:

- April 20–22, 2027 (Wilmington): [Federal Construction, Infrastructure & Environmental Summit](#)
- TBD, 2027 (Chapel Hill): [Defense Industrial Sustainment for Combat Systems Summit](#)
- TBD, 2027 (Raleigh): [Federal and Defense Textile and Tactical Gear Summit](#)

Visit [NCMBC.US](https://ncmbc.us) for more information
Stay connected via LinkedIn and the NCMBC Newsletter



Contact the NC Military Business Center



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